INVESTOR PRESENTATION

AXON ENTERPRISE

May 2022

Safe-harbor statement

Forward-looking statements in this letter include, without limitation, statements regarding: proposed products and services and related development efforts and activities; expectations about the market for our current and future products and services; strategies and trends relating to subscription plan programs and revenues; strategies and trends, including the benefits of, research and development investments; the timing and realization of future contracted revenue; expectations about customer behavior; statements concerning projections, predictions, expectations, estimates or forecasts as to our business, financial and operational results and future economic performance, including our outlook for 2022 full year revenue, adjusted EBITDA, stock-based compensation expense, adjusted free cash flow, and capital expenditures; statements of management's strategies, goals and objectives and other similar expressions; as well as the ultimate resolution of financial statement items requiring critical accounting estimates, including those set forth in our Form 10-K for the year ended December 31, 2021. Such statements give our current expectations or forecasts of future events; they do not relate strictly to historical or current facts. Words such as "may," "will," "should," "could," "would," "predict," "potential," "continue," "expect," "anticipate," "future," "intend," "plan," "believe," "estimate," and similar expressions, as well as statements in future tense, identify forward-looking statements. However, not all forward-looking statements contain these identifying words.

We cannot guarantee that any forward-looking statement will be realized, although we believe we have been prudent in our plans and assumptions. Achievement of future results is subject to risks, uncertainties and potentially inaccurate assumptions. The following important factors could cause actual results to differ materially from those in the forward-looking statements: the potential global impacts of the COVID-19 pandemic or other catastrophic events; our ability to manage our supply chain and avoid production delays, shortages and impacts to expected gross margins; changes in the costs of product components and labor; our ability to attract and retain key personnel; the impact of product mix on projected gross margins; our ability to defend against litigation and protect our intellectual property, and the resulting costs of this activity; the impact of stock compensation expense, impairment expense, and income tax expense on our financial results; changes in government regulations in the U.S. and in foreign markets, especially related to the classification of our products by the United States Bureau of Alcohol, Tobacco, Firearms and Explosives; our ability to design, introduce, sell and deploy new products or features; customer purchase behavior, including adoption of our software as a service delivery model; delayed cash collections and possible credit losses due to our subscription model; exposure to international operational risks; our exposure to cancellations of government contracts due to appropriation clauses, exercise of a cancellation clause, or non-exercise of contractually optional periods; defects in our products; loss of customer data, a breach of security, or an extended outage, including by our third party cloud-based storage providers; our ability to integrate acquired businesses; negative media publicity regarding our products; and counter-party risks relating to cash balances held in excess of FDIC insurance limits. Many events beyond our control may determine whether results we anticipate will be achieved. Should known or unknown risks or uncertainties materialize, or should underlying assumptions prove inaccurate, actual results could differ materially from past results and those anticipated, estimated or projected. You should bear this in mind as you consider forward-looking statements. The Annual Report on Form 10-K that we filed with the Securities and Exchange Commission ("SEC") on February 25, 2022 lists various important factors that could cause actual results to differ materially from expected and historical results. These factors are intended as cautionary statements for investors within the meaning of Section 21E of the Exchange Act and Section 27A of the Securities Act. Readers can find them under the heading "Risk Factors" in the Report on Form 10-K, and investors should refer to them. You should understand that it is not possible to predict or identify all such factors. Consequently, you should not consider any such list to be a complete set of all potential risks or uncertainties.

Except as required by law, we undertake no obligation to publicly update forward-looking statements, whether as a result of new information, future events or otherwise. You are advised, however, to consult any further disclosures we make on related subjects in our Form 10-Q, 8-K and 10-K reports to the SEC.

PROTECT LIFE

CAPTURE TRUTH

ACCELERATE JUSTICE



Set TASERs to stun.

Axon is building the future envisioned by Star Trek creator Gene Roddenberry, where technology helps elevate humanity. TASER devices were directly inspired by Captain Kirk's Phaser.



Axon's mission is to protect life



1. OBSOLETE THE BULLET





~266,000 LIVES SAVED FROM DEATH OR SERIOUS INJURY¹



2. REDUCE SOCIAL CONFLICT



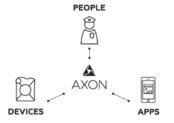


COMPLAINTS DOWN 88%² USE OF FORCE DOWN 58%²



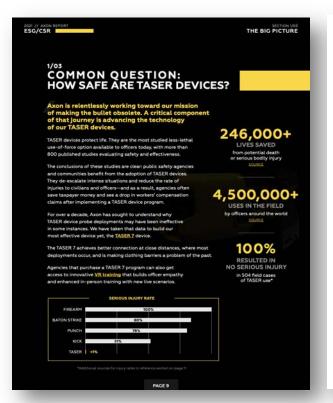
3. ENABLE A FAIR & EFFECTIVE JUSTICE SYSTEM





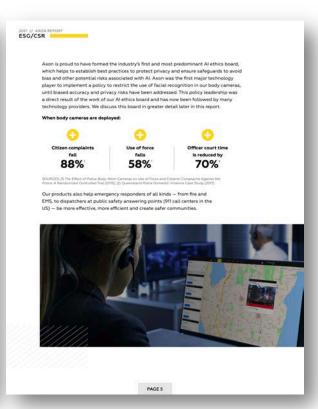
GUILTY PLEAS UP 20%³
OFFICER COURT TIME
REDUCED BY 70%⁴

ESG is a core competency



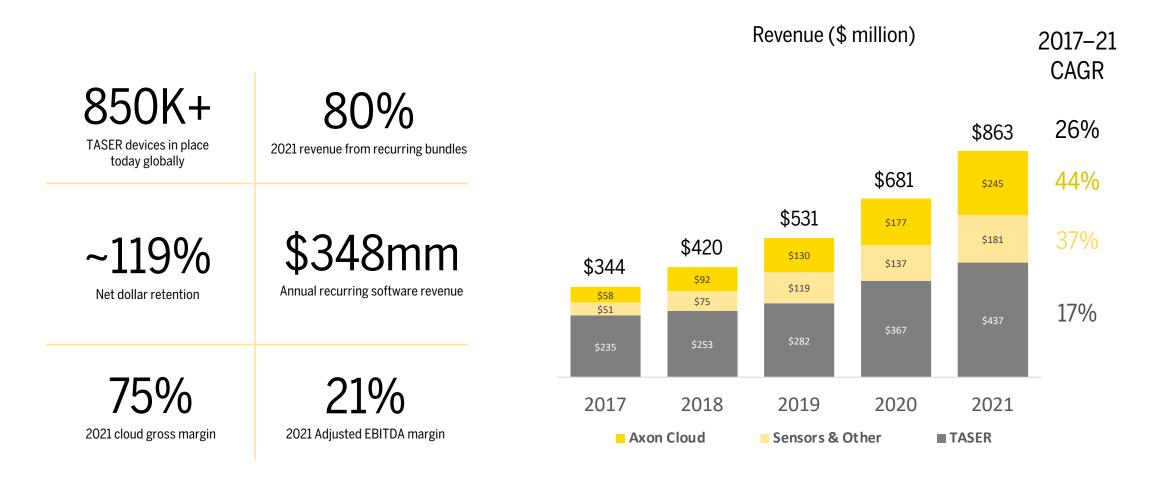






https://filecache.investorroom.com/mr5ir_axon/256/AXON_ESGReport_Feb2021.pdf

Axon leadership has generated a powerful financial profile



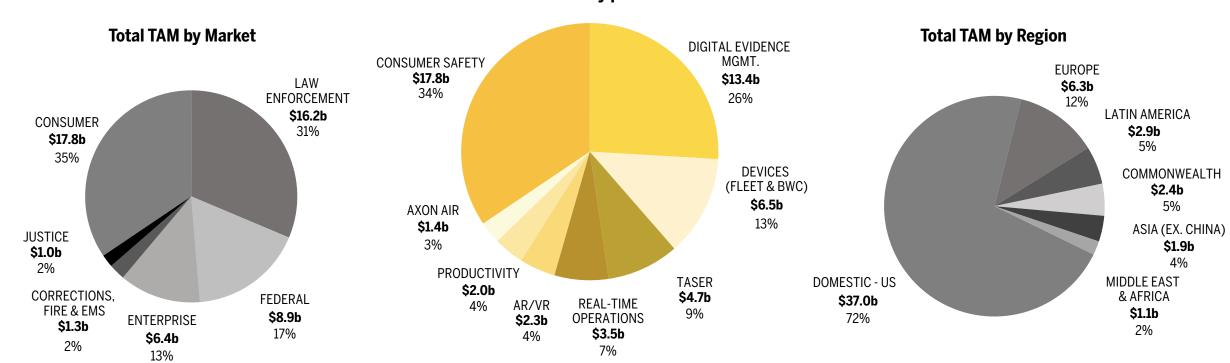
Evolving public safety ecosystem

AXON 2.0 **AXON 3.0** AXON 1.0 Pre-2010 2020 & beyond Smart Devices + Workflow + Intelligence Smart Devices + Workflow **Devices** TASER **TASER EVIDENCE.COM BODY-WORN CAMERAS AXON FLEET AXON CLOUD TASER** EVIDENCE.COM **AXON DISPATCH BODY-WORN** AXON RECORDS **AXON FLEET** CAMERAS ACCELERATE JUSTICE **CAPTURE TRUTH CAPTURE TRUTH PROTECT LIFE** PROTECT LIFE PROTECT LIFE

Large & growing TAM through value-added new products and markets

\$52B TAM

Total TAM by product



Our TAM methodology estimates annual potential spending on Axon products by considering total possible users in regions and markets we are selling into, based on publicly available user data by job category from U.S. Bureau of Labor Statistics and other public sources, or Axon intends to sell into in the near term, as well as current annual subscription pricing for existing products and estimated annual pricing for future products, based on an analysis of market-supported pricing. Note that with Axon's integrated bundles, under ASC 606, product (hardware) revenue is recognized upon shipment to the customer and service (software) revenue is recognized over time as a time-based obligation to the customer. The TAM, as presented, shows potential annual subscription spending, which will equal revenue recognized over the life of a multi-year contract, but spending and revenue do not always match up in the same year due to the timing difference between subscription-based payments and revenue recognition.

Growth drivers: Cloud-connected products and services

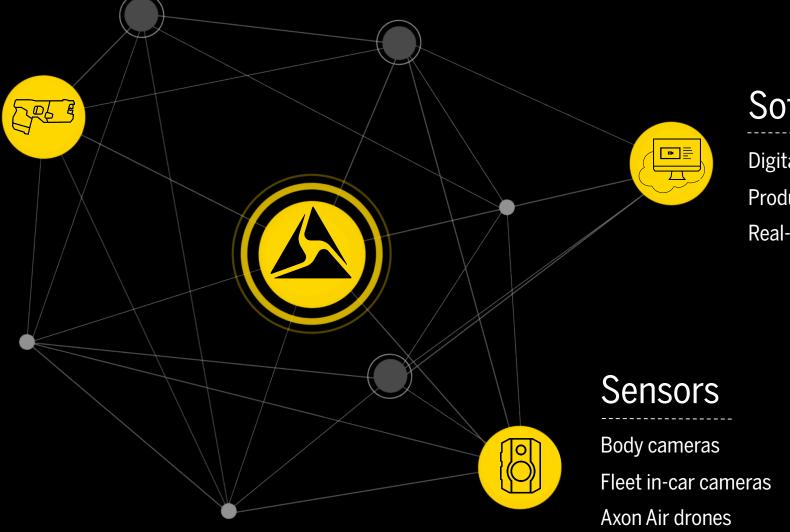
Axon products are generally cloud-connected and sold via mutually reinforcing integrated bundles. Our key revenue drivers belong to three broad categories:

TASER

TASER devices

Virtual reality & training

De-escalation tools



Software

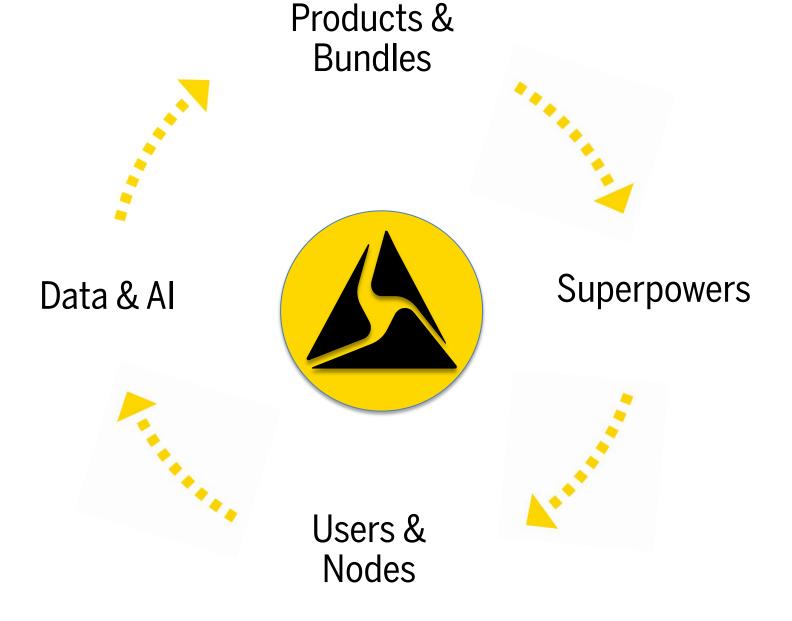
Digital evidence management

Productivity

Real-time operations

Axon flywheel:

Build products and bundles that give our customers superpowers to ensure everyone gets home safe. This creates more users (aka people) and nodes (aka devices) on the Axon network that then creates more data that we can unlock more value from with machine learning and Al. We use that to create even more great products and bundles.



Growth driver: TASER & de-escalation has become eminent



TASER product leadership

Numerous agencies adopted cloud-connected TASER 7



Expansion beyond public safety

Recent wins include U.S. DoJ, DHS and Corrections



Expansion into new geographies

EU, EMEA, South America, etc.



AR / VR

AR / VR empathy training delivered via Axon Cloud

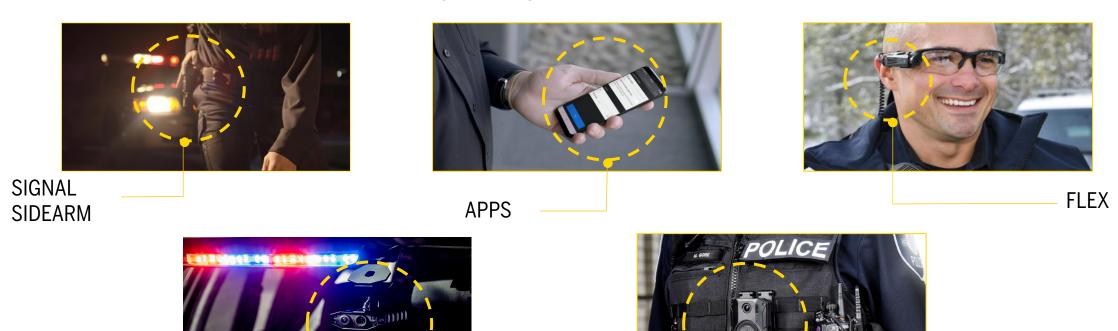
Growth driver: VR training helps with unbiased and empathetic public safety





Growth driver: Cameras = transparency and trust

FLEET



BODY

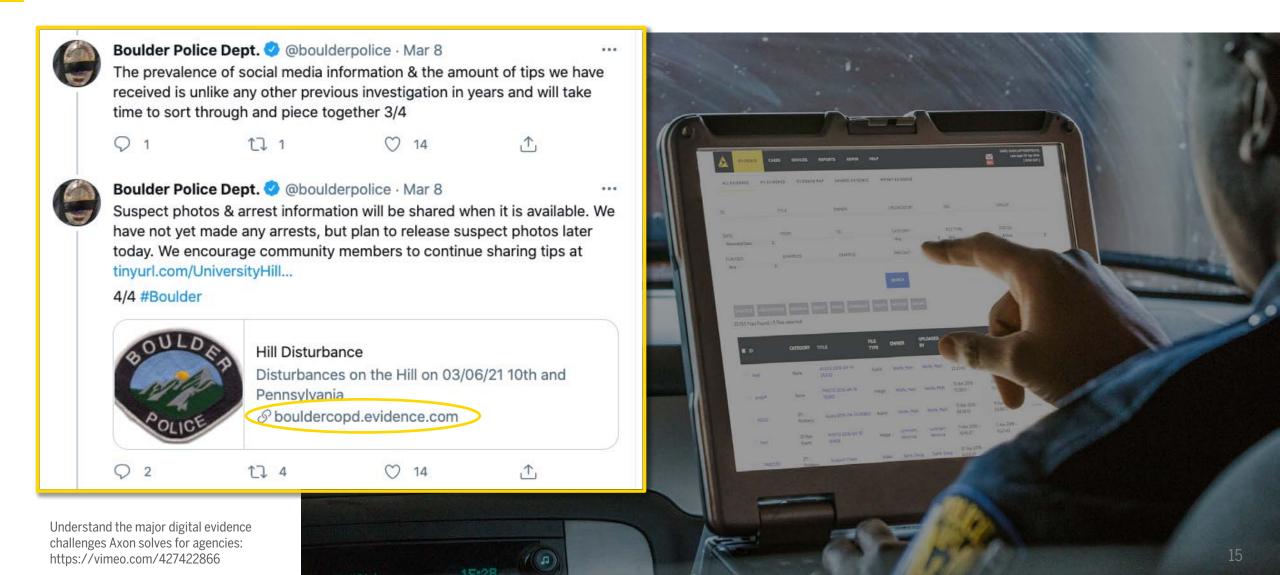
Axon Body 3 with LTE-live streaming and GPS began shipping Sep. 2019

Body camera programs address a transparency and accountability problem.

They create a giant data management and storage problem.

Axon's camera + software solution solves all.

Growth driver: Helping agencies manage digital evidence



Growth driver: Productivity solutions to unlock efficiencies in public safety

Legacy





Fragmented point solutions

Bloated and expensive

Complex and stale UI

Slow, manual and reactive





Cloud-based integrated software platform

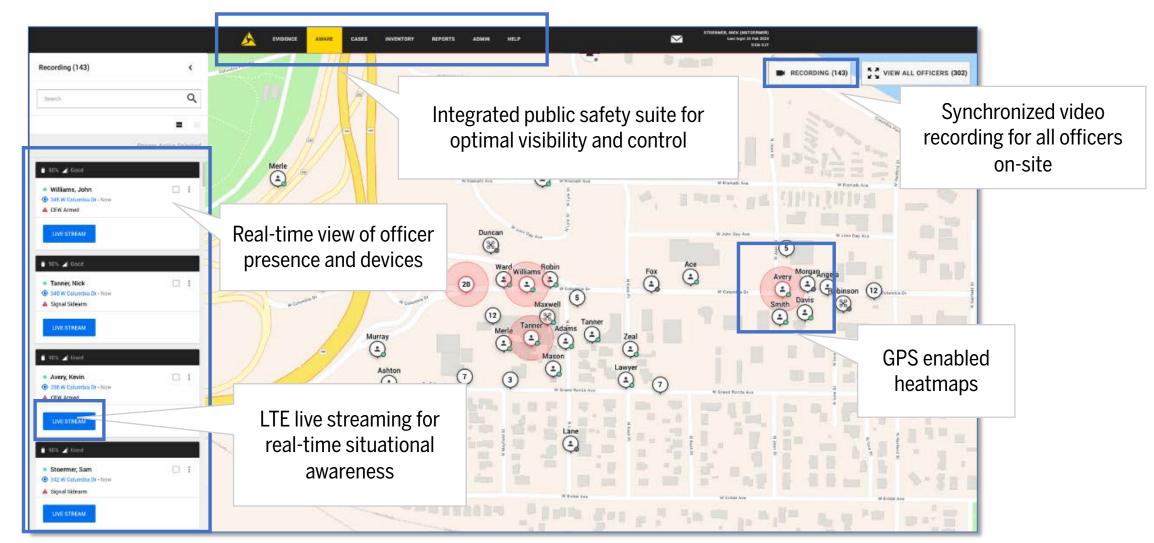
Efficient and cost effective

Simple and consumer-grade UI

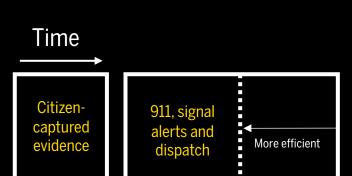
Al-driven proactive public safety

Note: Image on right is illustrative and represents Axon's vision

Growth driver: Real-time operations transforms communications beyond radios



The role of Axon's strategic growth areas during a public safety incident



Officer on scene Officer leaves



Justice system



Axon software makes it easy to capture digital evidence, including CCTV video and citizen mobile evidence



Axon's dispatch solution enables officers to arrive knowing critical information



A TASER device may or may not be deployed when responding to an incident. If deployed, all use of force data is logged in Evidence.com, and real-time alerts are sent back to dispatch and command



Axon body cameras and Fleet cameras capture video evidence, which is safely stored in Evidence.com. Livestreaming provides real-time situational awareness back to dispatch and command



Axon Records incorporates video into the incident log and uses AI to save officers' time. All use of force is tracked using Axon Standards software.





Incident data and post-arrest interview video are used and viewed by prosecutors, defense attorneys, media, the community and the public

Video: How Axon products work together to empower public safety



https://vimeo.com/333871354

FINANCIAL OVERVIEW

Powerful long-term growth engine

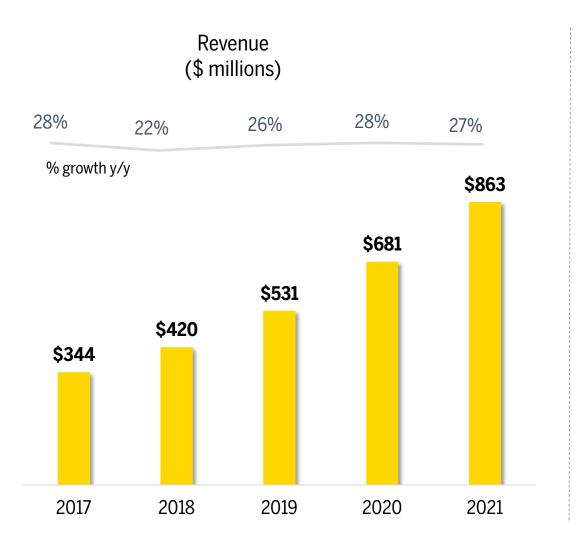
Strong growth and profitability at scale, early innings of global expansion

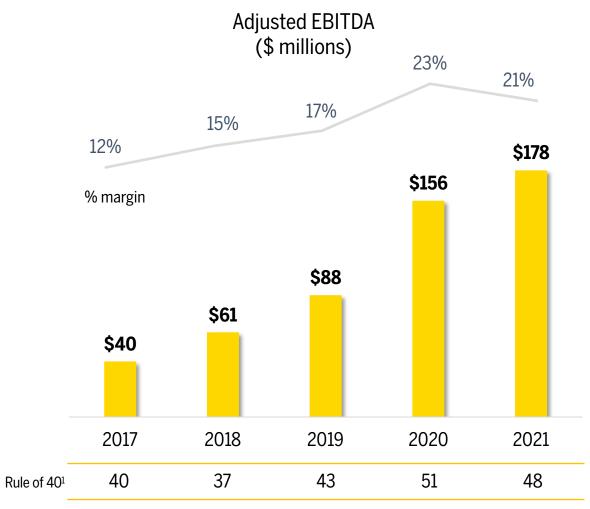
High visibility with significant revenue from recurring bundles

3 Strategic R&D driving to 70%+ target gross margins and robust operating leverage

Strong cash generation and abundant operating flexibility

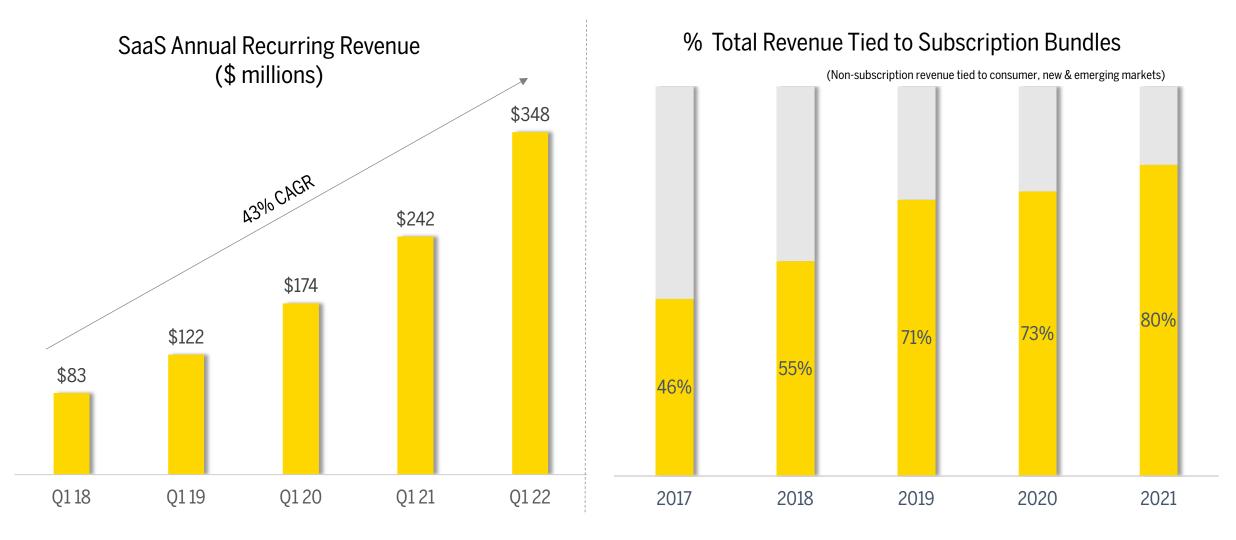
Strong growth with scaling profitability



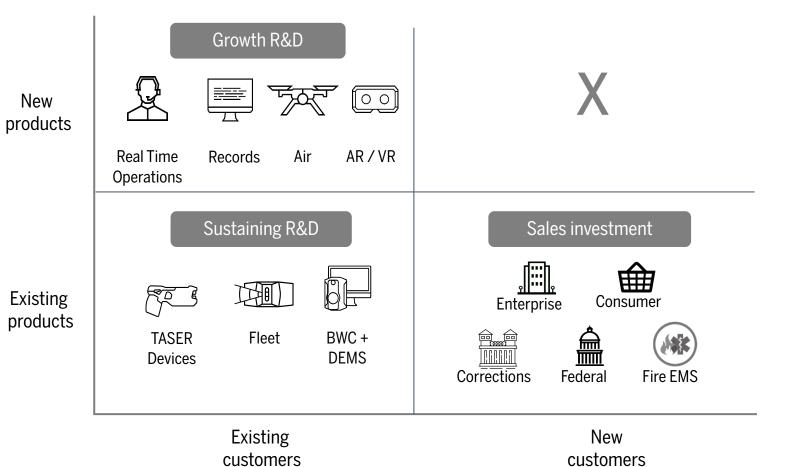


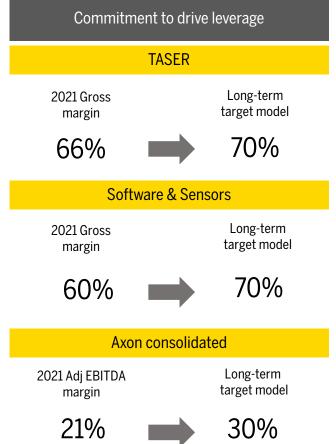
Note: Refer to shareholder letters, filed on SEC form 8-k, for non-GAAP reconciliations ¹ Rule of 40 defined as revenue growth plus adjusted EBITDA margin

High visibility with significant revenue from recurring bundles



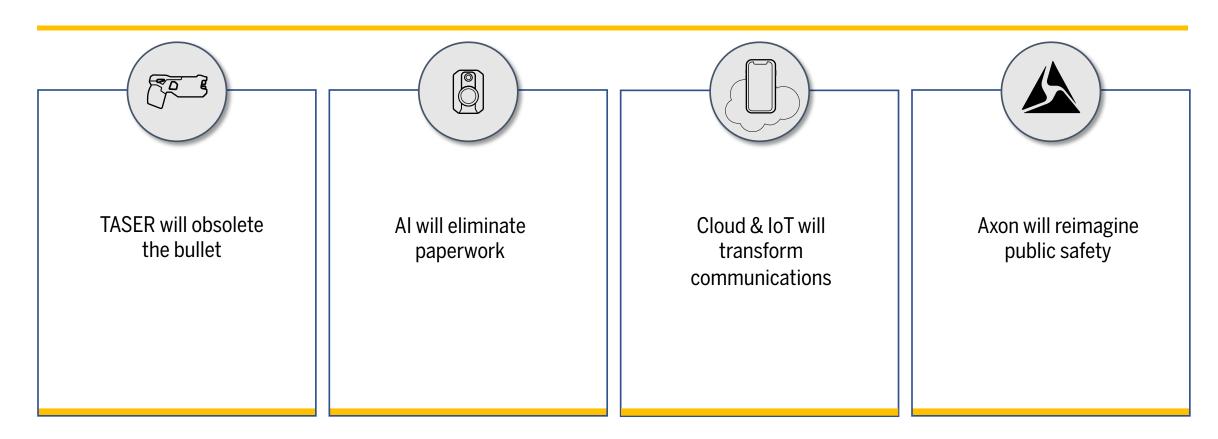
Strategic R&D driving to 70%+ target gross margins and robust operating leverage





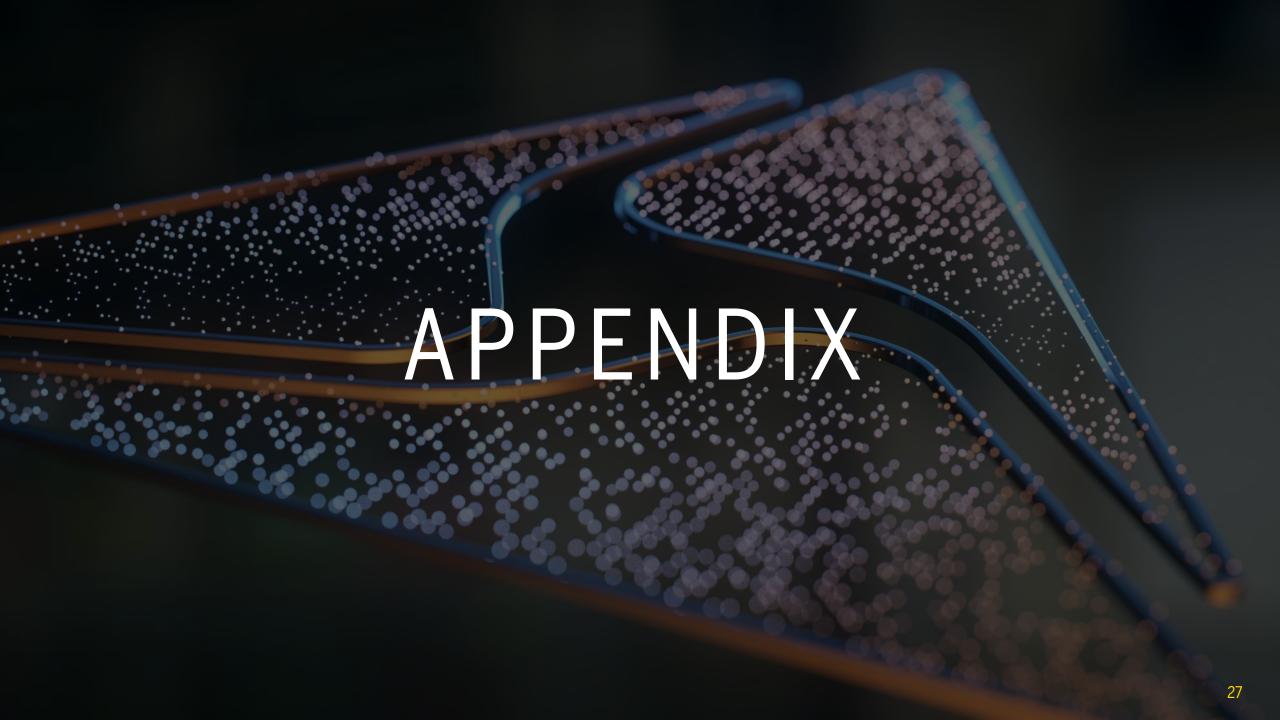
Axon's path

BY 2030, WE BELIEVE



Key Considerations

- Powerful platform revolutionizing public safety and creating societal value
- High-growth subscription revenue model with track record of significant operating leverage
- Addressing a \$52 billion market opportunity and millions of users globally
- Holistic software / Al-based solution for public safety, from incident to judicial process
- Management team with a proven track record of executing, unlocking new markets



Strong, Engaged Independent Board of Directors



MICHAEL GARNREITER Chairman of the Board











DR. RICHARD CARMONA Director









JULIE ANNE CULLIVAN Director









ADRIANE BROWN Director







HADI PARTOVI Director









Director





DR. MATTHEW R. MCBRADY Director













Axon's Independent AI and Policing Technology Ethics Board



DANIELLE CITRON Cyber Civil Rights Initiative Professor at UVA Law



MECOLE JORDAN Police Reform Racial Equity Community Leader



WAEL
ABD-ALMAGEED
USC, Researches debasing, deep fakes and digital forensics



HARRIS

Texas Appleseed
Social Justice Non-Profit



HERDALE

Co-Chair UK Digital Ethics Panel, Independent Digital Investigation



JENNIFER LYNCH EFF Surveillance Litigation Director



DR. REBEKAH DELSOL

Cyber Civil Rights Initiative Professor at Boston University



MILES BRUNDAGE

AO Ethicist: Oxford's Future of Humanity Institute & OpenAl



WARREN STANLEY

Retired California Highway Patrol Commissioner



CHARLIE BECK

Former Chief of Police for LAPD, Former Interim Superintendent of Chicago Police



CARMEN BEST

Former Chief of Police for Seattle Police



BARRY FRIEDMAN

NYU The Policing Project



RYAN CALO

Founding Co-Director of UW Tech Policy Lab & Center for an Informed Public Professor at UW School of Law

Axon's Independent Community Advisory Coalition



Rev. KELVIN SAULS

New Ministries in the California-Pacific Conference of the United Methodist Church Columnist



MICHELLE VILCHEZ

Peninsula Conflict Resolution Center



JEFF TAYLOR

Lobbyist & Legislation Writer



JEFF EADIE

The Indigenous Institute



BERTHA PURNELL

Mothers on a Mission 28 Crime Survivors for Safety & Justice Gun Violence Task Force Funeral Home Task Force



DEVON SIMMONS

Incarceration Nations Network



BRODERICK TURNER

The Flea-Market Lab Professor at Virginia Tech



TONYA STROZIER

Tucson Alliance of Black School Educators Mayor's Racial Equity & Justice Advisory Council



LOUIS FRYE

Movement Thru Hoops Team First



PATTON SAFFLab

SAFELab Social Intervention Group Professor & Associate Dean at Columbia University

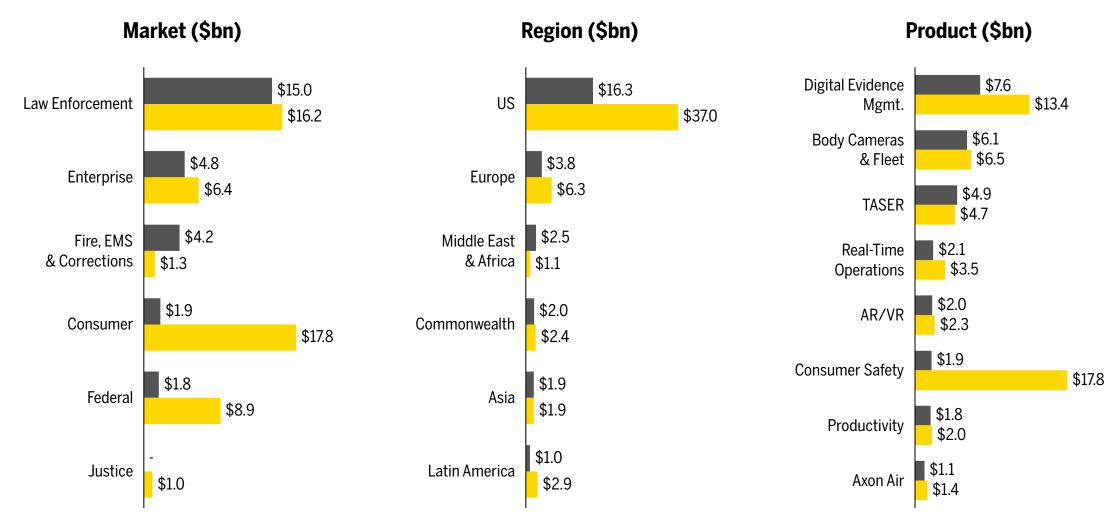


WILNEIDA NEGRON

Ford Foundation Mozilla Professor John Jay College of Criminal Justice

30

2020 to 2021 TAM Walk-up from \$27bn to \$52bn



Our TAM penetration methodology factors in Axon's internal estimates for unit sales to date and software revenue to date, as well as potential users based on publicly available data. Commonwealth includes UK, Canada, Australia and New Zealand. Europe excludes UK. Asia excludes China and Russia. TASER, body camera and Axon Fleet percentages represent user penetration, while Axon Cloud SaaS represents dollar penetration. Consumer TASER not included within TASER TAM penetration. Consumer TASER penetration is less than 1% in the US. Axon Cloud SaaS includes Digital Evidence Management, Productivity and Real-Time Operations. Axon Air & AR/VR are not shown given estimated TAM penetrations of about 0%.

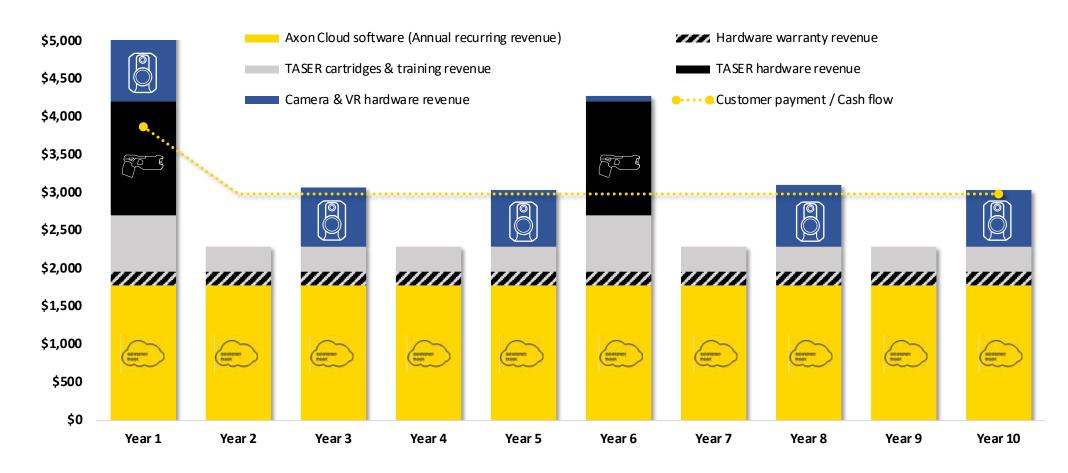
TAM Penetration by Product Category and Region

User markets	s included in scope:	State & Local LE	Federal SS C	Corrections 👰 Fire 8	& EMS 🔑 Jus	tice f Enterprise
	US	Commonwealth	Europe	Latin America	Asia	Middle East & Africa
TASER	21%	14%	<5%	<1%	<1%	<1%
		5 % 1	• •	s	5	5
Body	12%	23%	<3%	<1%	<1%	<1%
Cameras	5 † 8 h	5 % a	• •	s	s	•
Fleet	<5%	<1%	0%	0%	0%	0%
	• •	•	\$	8	8	8
Axon Cloud SaaS	<2%	<2%	<1%	<1%	<1%	<1%

	TASER WEAPON BUNDLES					CAMERA + DEMS BUNDLES							WEAPON + CAMERA + SOFTWARE BUNDLES						
	Taser 60 Basic (X2)	Taser 60 Unlimited (X2)	Taser 7 CQ Budget	Taser 7 CQ Dock	Taser 7 Basic	Taser 7 Cert	Taser 7 Cert + VR	Unlimited Body Camera	Basic License	Pro License	Pro + License	Fleet 2 Unlimited	Fleet 3 Basic	Fleet 3 Basic + TAP	Fleet 3 Advanced	OSP Standard	OSP 7	OSP 7+	OSP 7+ Premium
Monthly Price	\$35	\$48	\$39	\$49	\$42	\$60	\$78	\$89	\$15	\$39	\$79	\$129	\$129	\$169	\$208	\$109	\$159	\$209	\$249
Additional Required Purchase	Cartridges	n/a	n/a	n/a	Cartridges	n/a	n/a	Upfront Camera HW	n/a	n/a		n/a	n/a	n/a	n/a	Upfront HW + Cartridges	Upfront Camera HW	Upfront Camera HW	Upfront Camera HW
Legacy Weapon (X26P or X2)	√	√														✓			
Taser 7 CQ			V	✓ .															
Taser 7					✓	V	V										√	V	V
Unlimited Duty Cartridges		√				√	√										√	V	√
Limited Duty Cartridges			✓	V															
Training Cartridges			✓	V		V	✓										√ ·	√	V
Reachargable Batteries + Dock				√	V	✓	✓									✓.	V	, V	√
Weapon E.com License				V	V	V	√										V	V	✓
VR Training + HTC Vive Headset							√												√
Basic E.Com License									V										
Professional E.com								V		V	V					V	V	V	V
License		,	-					V				V	V	V		-	J	J	V
Unlimited Storage								V			-	V	V	V	V	V	V	V	V
Camera HW upgrade every 2.5 years				******				√								V	V	, V ,	V
Year 5 Camera Upgrade			****			*****						V		√	V				
3rd Party Storage				-		1	,	✓			\checkmark					V	V	V	V
Respond for Devices Respond for Devices+			_,·	Righ	T-917	'ea	· · · · · · · · · · · · · · · · · · · 								V		V	J	<i>y</i>
Axon Signal Sidearm			•	,,8,,	COIL	. .	· · · · ·								V		V	V	<i>y</i>
Axon Signal Vehicle				0			-					V	√	V	V				
Axon Peformance				& cı	ISTO	m					V							V	V
Channel Services					10 CO													V	V
Auto-Tagging						•					V					,		V	V
Axon Redaction Assistant				ounc	lles	tor	<u> </u>				√							V	✓
Third Party Video Support				201/	100	1017	<u>/</u>				✓							V	√
ALPR Axon Citizen for			<u> </u>	any a	agel	icy ,	p. c. d				V				V			J	J
Communities Axon Records			***	<u> </u>		. ** * * * * * * * * * * * * * * * * *												V	V
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Officer Safety Plan 7+ Premium Integrated Bundle

Customer payment & cash flow =\$249 / officer / month over 5 years + program startup fee Illustrative GAAP revenue allocation per officer



Non-GAAP reconciliation

	Three mont	hs ended	Twelve months ended				
	31-Mar-2022	31-Mar-2021	31-Dec-2021	31-Dec-2020	31-Dec-2019		
EBITDA and Adjusted EBITDA							
Net income (loss)	\$ 54,871	\$ (47,917)	\$ (60,018)	\$ (1,724)	\$ 882		
Depreciation and amortization	5,755	4,291	18,694	12,475	11,361		
Interest expense	8	5	28	55	46		
Investment interest (income) loss	346	(533)	(1,511)	(4,086)	(7,040)		
Provision for (benefit from) income taxes	17,622	(1,760)	(81,357)	(4,567)	1,188		
EBITDA	\$ 78,602	\$ (45,914)	\$ (124,164)	\$ 2,153	\$ 6,437		
Adjustments							
Stock-based compensation expense	\$ 25,088	\$ 89,610	\$ 303,331	\$ 133,572	\$ 78,495		
Realized and unrealized gains on strategic investments and marketable securities ¹	(55,851)	-	(23,035)	(2,055)	-		
Transaction costs related to strategic investments and acquisitions	871	385	2,068	1,032	-		
Loss on disposal and abandonment of intangible assets	40	11	146	320	67		
Loss on disposal and impairment of property and equipment, net	106	45	92	1,722	2,542		
Costs related to FTC litigation	4	233	741	19,064	240		
Payroll taxes related to XSPP vesting and CEO Award option exercises	_	1,452	18,933	_	_		
Adjusted EBITDA	\$ 48,860	\$ 45,822	\$ 178,112	\$ 155,808	\$ 87,781		
Adjusted EBITDA margin	19.1%	23.5%	20.6%	22.9%	16.5%		

⁽¹⁾ Includes net unrealized gains of \$10.7 million and realized gain of \$12.3 million for the twelve months ended December 31, 2021